



City of Los Angeles  
**Department of Public Works**

Annual Report  
Fiscal Year 2014 - 2015

July 1, 2014 - June 30, 2015

## OUR MISSION

To support and enhance a high quality of life for the City's residents, businesses and visitors by providing well planned, environmentally sensitive, cost effective infrastructure and services to promote public health, personal safety, transportation, economic growth, and civic vitality.

To respond to, and aid in recovery from, earthquakes, storms and other emergencies as an integral part of providing and managing public works services.

To provide for public participation in departmental policy considerations.

To accomplish the foregoing through effective oversight of the Department of Public Works including the Bureaus of Contract Administration, Engineering, Sanitation, Street Lighting, Street Services, and the Office of Community Beautification.

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## MESSAGE from the **MAYOR**

Dear Fellow Angelenos,

I am pleased to join the Board of Public Works in presenting the Department of Public Works Fiscal Year 2014-15 Annual Report. In this report, the Department provides an overview of its mission, core services, resources, and successful efforts over the year to strengthen our neighborhoods, economy and quality of life. Together, we have taken great strides toward building a safer, more livable, prosperous, and well-run city.

Thanks to the leadership of the Board of Public Works and their management of the Bureaus of Contract Administration, Engineering, Sanitation, Street Services, and Street Lighting, Los Angeles is completing high quality public improvements and innovative infrastructure projects. We are providing critical day-to-day services that protect public health and the environment.

The Department of Public Works spearheads many of the sustainability efforts that enable us to implement our shared priorities of improving customer service across the city, increasing efficiency and effectiveness, and becoming more transparent and accountable. The duties of these hard working men and women aligns closely with my "Back To Basics" vision that will continue to strengthen and transform our city for decades to come.

Sincerely,



## MESSAGE from the **BOARD PRESIDENT**

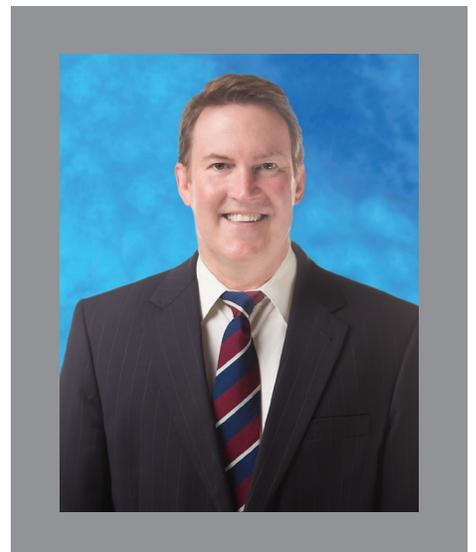
To our City residents, businesses and stakeholders:

On behalf of the Board of Public Works, I am pleased to present the Department of Public Works in our 2014-2015 annual report. The report provides context and highlights performance indicators of the Department's activities. Each Bureau and the Board Office has marked the past year with significant milestones aligned with the Mayor's priorities for a safer, prosperous, sustainable, and dynamic Los Angeles.

Increasing civic engagement is one of the pillars of our pledge to the Mayor. In keeping with that commitment, the Board has prioritized the empowerment of city residents by conducting regular public meetings not only at City Hall but also throughout the city. We also remain focused on strengthening our partnerships across the city and creating opportunities for new collaborations that ensure City services and infrastructure investments are relevant to every neighborhood's needs.

Thank you for the opportunity to serve and to enhance the quality of life in Los Angeles through the Mayor's "Back To Basics" agenda. We look forward to continuing to address Department efficiencies, effectiveness and equity in the delivery of core day-to-day services, and to use training, technology and innovation to make Los Angeles the best-run big city in America.

Sincerely,



## BOARD of PUBLIC WORKS

ORIGINALLY CREATED TO REPRESENT ANGELENOS and ensure a greater voice and transparency in the Department of Public Works, the Board has provided residents more influence and immediate access to the operations and resources of the Department. Created by a vote of the People in 1905, the Board of Public Works has led the way to sustain, deliver and advance the infrastructure facilities, resources and services that enable the City of Los Angeles to serve and safeguard its 3.8 million residents and more than 450,000 businesses in a 468 square mile geographic area - the second largest city in the nation.

## BOARD COMMISSIONERS



Kevin James  
President



Monica Rodriguez  
Vice President



Heather Marie Repenning  
President Pro Tempore



Michael R. Davis



Joel F. Jacinto

Fiscal Year 2015-2016 Board Composition.

THE BOARD OF PUBLIC WORKS is the City's only full-time, oversight and policy-making commission and is comprised of five city residents appointed by the Mayor of Los Angeles and confirmed by the City Council. The Board members are community leaders who bring diverse perspectives and a wealth of expertise from varying fields, serve as the chief administrators of the Department, and are charged with change for improvement. The Board jointly works with the five Bureaus and Executive Officer managing a \$735 million annual operating budget and 4,632 regular authorized positions in the fiscal year starting July 1, 2014 and ending June 30, 2015 (FY 2014-15).

THE BOARD is the key oversight panel that provides a high level of accountability for the City's vast and expansive infrastructure, and ensures the integrity of the bid and award process for public works contracts. Responsible for the strategic management of the construction, renovation, and operation of the City's infrastructure, as well as the delivery of public safety and environmental programs, the Board awarded \$307 million in contracts to invest in the needs and activities of the City.

IN PARTNERSHIP with private contractors, the Department builds and maintains public projects, such as libraries, fire stations, police stations, animal facilities, streets, bridges, street lights, water treatment plants, sewers and sidewalks, as well as provides essential public services and programs like street services, street tree maintenance, sanitary sewers, wastewater treatment, recycling, and solid waste management.

**MEMBERS OF THE FY 2014-2015 BOARD OF PUBLIC WORKS** are President Kevin James, Vice President Monica Rodriguez, President Pro Tem Matt Szabo (Former Commissioner Szabo served from 7/30/2013 - 7/20/2015), Commissioners Mike Davis, and Heather Marie Repenning. Commissioner Repenning's appointment was confirmed in March 2015. (She replaced former Commissioner Barbara Romero who served from 7/30/2013 - 3/20/2015). The Board has undertaken a policy of reaching out to members of the community to involve them in all aspects of planning the infrastructure of the future and solving problems of the present. In pursuit of that policy, the Board holds meetings and attends community meetings and events throughout the City.



*Rainwater Harvesting: Seven give away events were held across the city that distributed more than 1,000 repurposed 55-gallon syrup barrel, and rain barrel conversion kits.*

**THE BOARD CONVENES** regular public meetings on Mondays, Wednesdays and Fridays beginning at 10:00 a.m. in the Edward R. Roybal Session Room in City Hall, 200 N. Spring St., Room 350, Los Angeles. Exceptions occur when evening meetings are periodically scheduled in various council districts in an effort to increase the public's participation in local government. Residents may appear before the Board when it is in session, during Board sponsored public hearings and through the Board's appeals process. The offices of the Board of Public Works include the Board Commissioners, Executive Officer, Board Secretariat, Office of Accounting, Office of Community Beautification, Financial Systems, Systems Services, and Project Restore.

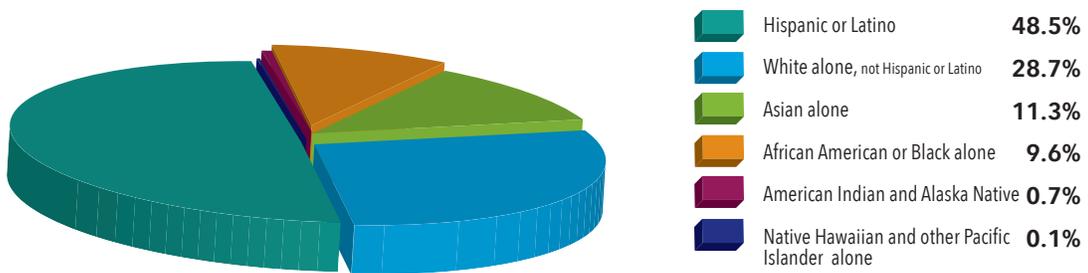
**BY THE NUMBERS**

The 4,632 employees of the Department of Public Works are responsible for delivering the critical infrastructure services, assets and systems that are vital to sustain and protect prosperity, quality of life and public safety. Department staff meet this duty in a geographically dispersed area that is one of the most culturally and economically diverse in the nation. Staff also is prepared to address and respond to emergencies and natural disasters. It is a monumental task given the size of the city and the number of people served.

▶ The City of Los Angeles encompasses **468.67 square miles**.  
 U.S. Census Bureau, (2010). Land area in square miles, 2010.  
 Retrieved from <http://quickfacts.census.gov/qfd/states/06/0644000.html>

▶ In 2010 the **population** was **3,792,621**.  
 U.S. Census Bureau, (2010). Los Angeles (city), California.  
 Retrieved from <http://quickfacts.census.gov/qfd/states/06/0644000.html>

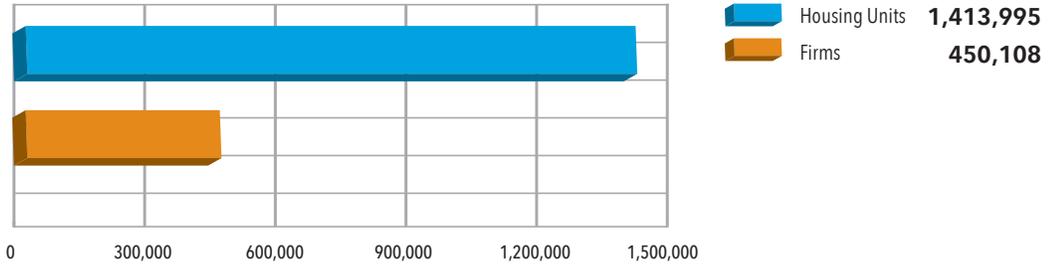
**POPULATION BREAKDOWN 3,792,621**



In 2010 there were **1,413,995 housing units**.  
 U.S. Census Bureau, (2010). Housing units, 2010.  
 Retrieved from <http://quickfacts.census.gov/qfd/states/06/0644000.html>

In 2007 there were **450,108 firms**.  
 U.S. Census Bureau, (2010). Total number of firms, 2007.  
 Retrieved from <http://quickfacts.census.gov/qfd/states/06/0644000.html>

**NUMBER OF HOUSING UNITS AND FIRMS**



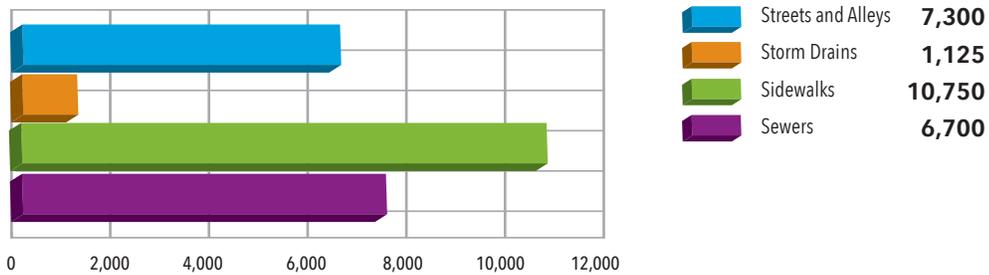
In 2014 there were **7,300 centerline miles of streets** (6,500) and alleys (800).  
 Bureau of Street Services (2015)

In 2014 there were **10,750 miles of sidewalks**.  
 Bureau of Street Services (2015)

In 2014 there were **1,125 miles of storm drains**.  
 Bureau of Sanitation (2015)

In 2014 there were **6,700 miles of sewers**.  
 Bureau of Sanitation (2015)

**MILES OF INFRASTRUCTURE**



**INFRASTRUCTURE BY THE NUMBERS**

In 2014 there were **700,000 street trees** in the public right of way.  
 Bureau of Street Services (2015)

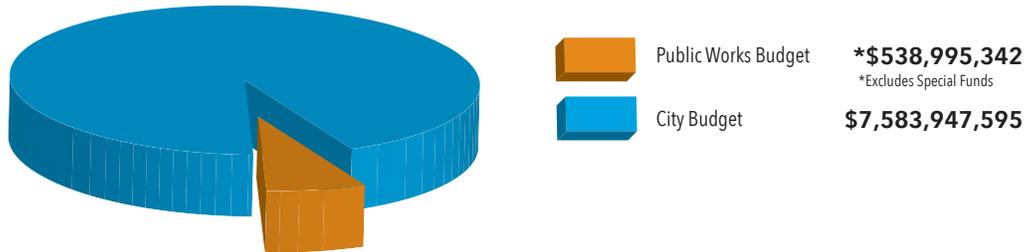
In 2014 there were **215,000 street lights**, excluding DWP power pole lights.  
 Bureau of Street Lighting (2015)

In 2014 there were **4 of 6 watersheds** in the 3,000 square mile Los Angeles County Flood Control District (Ballona Creek, Dominguez Channel, Los Angeles River, Santa Monica Bay).  
 Bureau of Sanitation (2015)

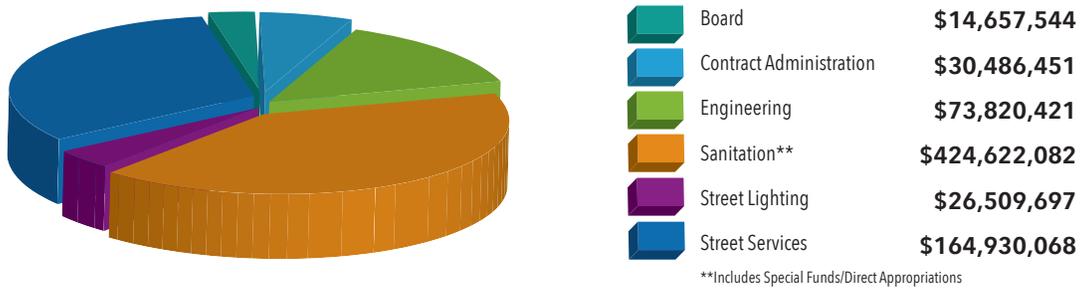
INFRASTRUCTURE BY THE NUMBERS CONT

- ▶ 24 lakes, rivers and creeks.
- ▶ 73,366 catch basins.
- ▶ 326,000,000 gallons of wastewater and water reclamation daily average.
- ▶ 76,800,000 pounds of trash, recyclables and yard trimmings on collection days.

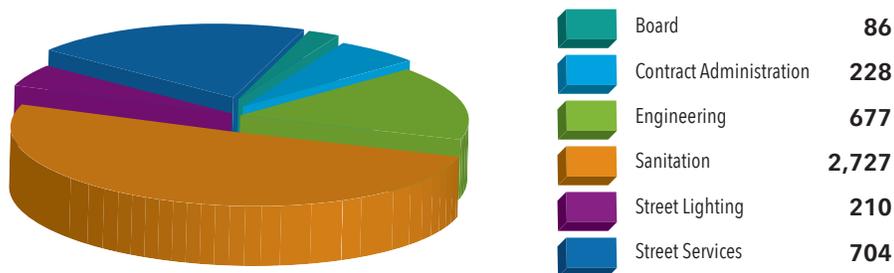
CITY OF LOS ANGELES GENERAL FUND BUDGET FY 2014-15  
TOTAL \$8,122,942,937



DEPARTMENT OF PUBLIC WORKS ADOPTED BUDGET FY 2014-15  
TOTAL \$735,026,263\*\*



DEPARTMENT OF PUBLIC WORKS AUTHORIZED EMPLOYEES FY 2014-15  
TOTAL 4,632



# KEY DEPARTMENT PROGRAM AREAS

## FEATURED PROGRAMS

- ▶ Capital Infrastructure
- ▶ Clean Streets L.A.
- ▶ Keep Los Angeles Beautiful and Rain Barrels
- ▶ Great Streets Initiative
- ▶ L.A. River
- ▶ Sidewalk Repair
- ▶ Minimum Wage
- ▶ Pavement Preservation
- ▶ South L.A. Initiative
- ▶ Street Trees and Urban Forest

## EXECUTIVE OFFICER & BOARD OFFICES

THE EXECUTIVE OFFICE supports the Board of Public Works in its commitment to serving city residents and businesses, performing its duties in overseeing the Department of Public Works and implementing the Mayor's "Back to Basics" agenda to create a stronger economy and more efficient and effective city government. This year, the Board Secretariat received 11,952 inquiries from the public, and processed and disseminated more than 6,546 transmittals of Board actions.

THE EXECUTIVE OFFICER advises the Board on procedural matters during its meetings and records the minutes and proceedings, including Board actions taken and Board orders issued (1,091 in FY 2014-15). The meetings frequently include hearings that relate to reports or communications being discussed. In FY 2014-15, 272 hearings were held. In addition, the Executive Officer oversees five board offices (Board Secretariat, Office of Community Beautification, Office of Accounting, Financial Systems, and Systems Services) and provides administrative support to Project Restore.

THE BOARD SECRETARIAT is responsible for posting and publishing all orders, resolutions and notices that are required in connection with invitations to bid awarding of contracts for public works projects, and various Board of Public Works actions. Board staff processed 44 notices inviting bids, advertised and received 243 bids, processed 58 construction contracts, 288 on-call construction contracts, 25 personal service contracts and amendments, and 1,702 contract preliminary notices during FY 2014-15. In addition, the Board Secretariat has responsibility for reviewing and maintaining insurance (i.e., Surety Bonds, Workers' Compensation, Automobile Liability, Errors and Omissions, Property, Pollution and Professional Liability, etc.) documents for construction projects and work in the public right of way. During the past fiscal year, insurance staff received and reviewed approximately 976 new insurance endorsements and sent out 626 insurance expiration notices.

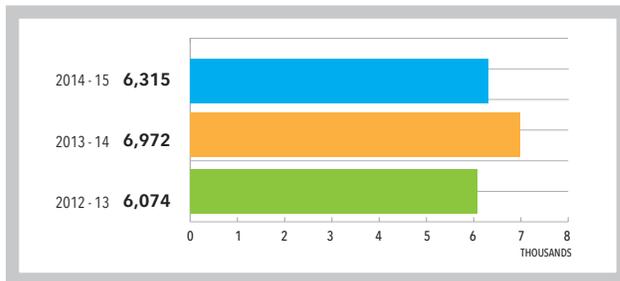
## OFFICE OF ACCOUNTING

The Office of Accounting (OOA) safeguards the City's public works assets, projects and programs, through proper and timely accounting of all public works financial transactions. It supports the entire Department of Public Works (DPW), the third largest and most complex department in the City. It involves supporting the equivalent of six different departments - the five operating Bureaus of Contract Administration, Engineering, Sanitation, Street Lighting, Street Services, and the Board of Public Works. The Department of Public Works has the highest number of transactions recorded in the Financial Management System Account Journal, totaling about 1.4 million records or about 27% of the total records entered in FY 2014-15. Compared to this, the second and third highest number of records entered by two other City departments comprised 15% and 14% of the total records entered in the Financial Management System. The Department of Public Works comprises 19% and 30% of the total City budgetary department expenditures and encumbrances respectively in FY 2014-15.

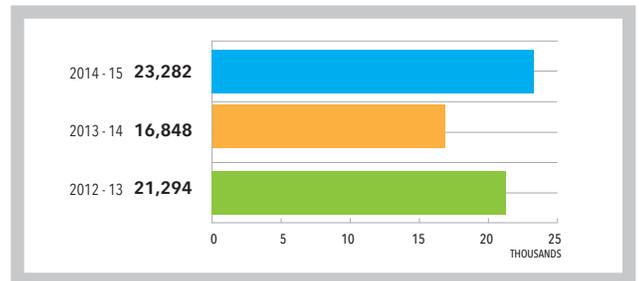
OOA ensures that budgets, contracts, laws, and ordinances are complied with, while at the same time, substantiates that accounting standards and policies promulgated by the Governmental Accounting Standards Board are being followed. OOA implements reasonable internal controls and sound accounting practices for approximately 193 funds within the Department of Public Works, consisting of more than 20,000 appropriation accounts with a fund balance of \$3.3 billion and an uncommitted amount of \$1.5 billion as of June 30, 2015. OOA accounts for more than \$2.9 billion worth of the City's 758 public works contracts, and records and generates project cost reports consisting of more than 48,000 work orders with cumulative cost charges of \$15.1 billion as of June 30, 2015, to ensure full cost recovery from various customers like project developers, contractors, individuals, other governmental agencies, utility companies, other private customers, proprietary departments, etc. OOA ensures that expenditures paid are fully authorized, appropriated and encumbered. It ensures that invoices which offer discounts are processed first.

In FY 2014-15, OOA saved approximately \$1 million in early payment discounts offered by vendors. OOA accounts for the use of voter approved General Obligation Bonds issued by the City for public works projects worth \$2.5 billion. OOA ensures that money deposits from more than 20,000 depositors in the Public Works Trust Fund (PWTF) are properly recorded, monitored and reported. As of June 30, 2015, the total monies deposited in PWTF amounts to \$101.3 million. OOA prepares the year-end financial statements for the City's Sewer Capital and Maintenance Funds that is an important component of the City's Comprehensive Annual Financial Report. OOA assists and provides important public works financial information to the City policy makers and public works management, which are used for sensitive decisions and directions for the funding of the City's public works programs and activities. The comparative number of transactions processed by OOA in FY 2012-13 through FY 2014-15 is as follows:

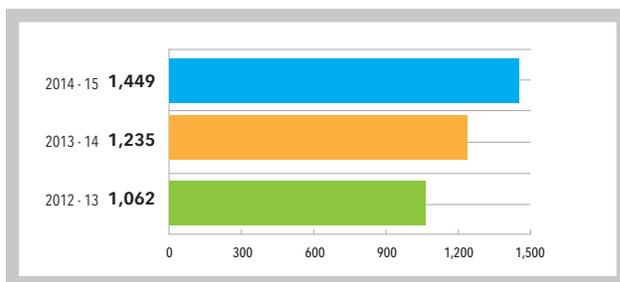
ENCUMBRANCES AND APPROPRIATIONS NUMBER OF TRANSACTIONS PROCESSED



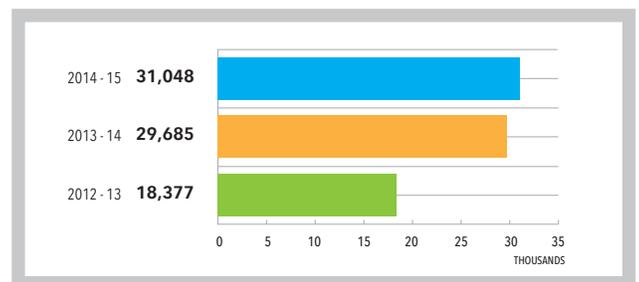
EXPENDITURES NUMBER OF TRANSACTIONS PROCESSED



CONTRACTS PROCESSED



REVENUE RECEIPTS PROCESSED



## OOA BY THE NUMBERS

TOTAL TRANSACTIONS PROCESSED	<b>90,650</b>	<b>ACCOUNTING TRANSACTIONS</b>
	34%	REVENUE RECEIPTS AND COLLECTIONS
	27%	BILLINGS
	26%	PAYMENTS (EXPENDITURES)
	7%	APPROPRIATIONS AND ENCUMBRANCES
	6%	OTHER
TOTAL AMOUNT OF REVENUE RECEIPTS	<b>\$545,014,373</b>	<b>REVENUE RECEIPTS AND COLLECTIONS</b>
	91%	VARIOUS FUNDS RECEIPTS
	7%	OTHER GOVERNMENT AGENCIES
	2%	INDUSTRIAL WASTE
TOTAL AMOUNT PROCESSED	<b>\$173,774,230</b>	<b>BILLINGS</b>
	56%	PRIVATE CUSTOMERS
	23%	OTHER GOVERNMENT AGENCIES
	21%	INDUSTRIAL WASTE
TOTAL AMOUNT OF PAYMENTS PROCESSED	<b>\$855,940,392</b>	<b>PAYMENTS</b>
	54%	NON-CONSTRUCTION CONTRACTS (CONSULTANTS, ETC.)
		64% PAID WITHIN 30 DAYS
	35%	OTHER VENDORS
		58% PAID WITHIN 30 DAYS
	11%	CONSTRUCTION CONTRACTS
		96% PAID WITHIN 30 DAYS
TOTAL AMOUNT PROCESSED	<b>\$2,658,675,062</b>	<b>APPROPRIATIONS &amp; ENCUMBRANCES</b>
	48%	SEWER AND CONSTRUCTION MAINTENANCE
	42%	SPECIAL FUNDS
	10%	GENERAL FUNDS
<b>TO BE ACCOUNTED FOR AS OF 6/30/2015 IN ADDITION TO NEW TRANSACTIONS FOR FY 2015-16</b>		
TOTAL AMOUNT OF BALANCES TO BE ACCOUNTED FOR	<b>\$25,874,672,299</b>	<b>TOTAL BALANCES</b>
	58%	OPEN WORK ORDERS
	13%	FUND BALANCES
	11%	ACTIVE CONTRACTS
	10%	GENERAL OBLIGATIONS BONDS
	7%	UNCOMMITTED APPROPRIATIONS AND ENCUMBRANCE BALANCE
	1%	PUBLIC WORKS TRUST FUND AND ACCOUNTS RECEIVABLE

# OFFICE OF COMMUNITY BEAUTIFICATION

The Office of Community Beautification (OCB) is a citywide anti-litter and anti-graffiti program which seeks to empower residents and community groups to "Keep Los Angeles Beautiful." OCB engages in community beautification by providing graffiti removal services, coordination of volunteer cleanup efforts and involvement with other beautification efforts.

OCB seeks to combat the blight of graffiti by contracting with nonprofit, community based organizations to provide graffiti removal services citywide, and by providing paint and supplies to community groups or individuals. OCB contractors respond to requests for service via the City's 311 service request hotline, through the

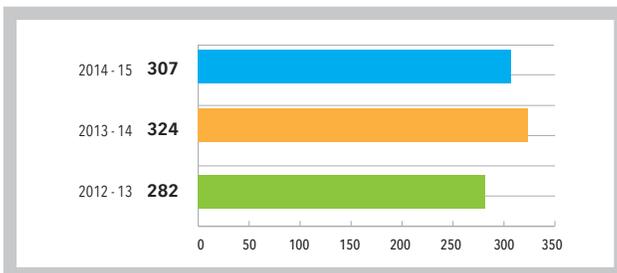
online service request form, and via the MyLA311 mobile request app. These contractors also proactively patrol major corridors and hotspots in their geographic service areas for graffiti.

OCB supports volunteer neighborhood cleanup projects, loaning out hand tools and supplies needed for cleanup efforts. Further support of volunteer beautification efforts is provided by the Adopt-A-Median and Adopt-A-Spot programs, enabling community groups to adopt and beautify areas of public property. OCB provides assistance in guiding individuals and projects through the City approval process and helps secure required permits for beautification projects.

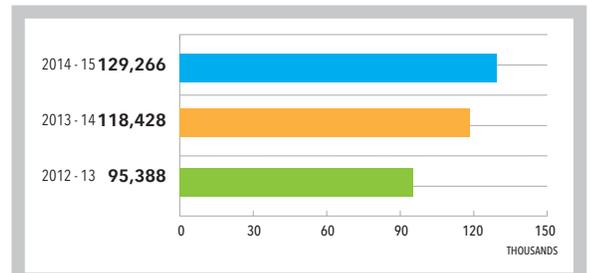


Community Improvement Projects: Office of Community Beautification supported more than 300 local cleanup events initiated by neighborhood volunteers.

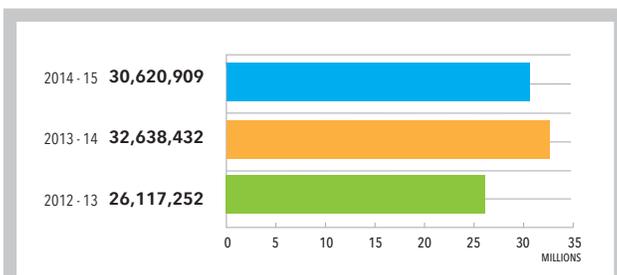
## COMMUNITY CLEANUP EVENTS



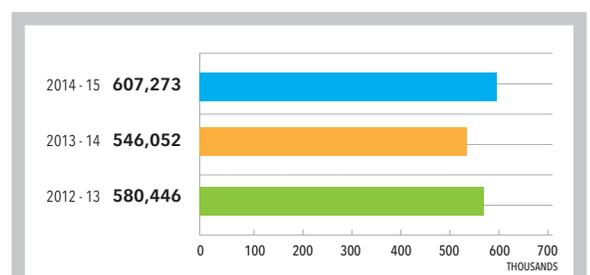
## COMMUNITY REQUESTS SERVICED



## SQ. FOOTAGE GRAFFITI REMOVED



## NUMBER OF LOCATIONS GRAFFITI WAS REMOVED



## OCB BY THE NUMBERS

307

CLEANUP EVENTS

29,803

NUMBER OF VOLUNTEERS

118,173

VOLUNTEER HOURS

\$3,175,380

TOTAL VALUE  
OF VOLUNTEER HOURS

436

COMMUNITY MEETINGS/PRESENTATIONS

70,481

NUMBER OF TRASH BAGS (36" X 60") COLLECTED  
BY VOLUNTEERS (litter, debris, weeds)

129,266

COMMUNITY REQUESTS SERVICED

48%

GRAFFITI REQUESTS COMPLETED  
WITHIN 24 HRS

67%

GRAFFITI REQUESTS COMPLETED  
WITHIN 48 HRS

78%

GRAFFITI REQUESTS COMPLETED  
WITHIN 72 HRS

1,775

NUMBER OF MILES MONITORED

30,620,909

SQUARE FOOTAGE OF GRAFFITI REMOVED

607,273

NUMBER OF LOCATIONS WHERE GRAFFITI  
WAS REMOVED

408

NUMBER OF JOBS CREATED (YOUTH,  
SUMMER, AT-RISK)

# OFFICES OF FINANCIAL SYSTEMS & SYSTEM SERVICES

The Financial Systems group provides financial system services that benefit the Department of Public Works, the City's Capital Improvement and Expenditures Program and the Construction Special Services Funds. It created and maintains the Department of Public Works Business Intelligence and Information Delivery Systems and sub-systems, which enables the distribution and utilization of financial data and reports to users in the Department. It is an important financial information system, which includes:

- ▶ MERLIN - Robust business intelligence system used by half of all city departments.
- ▶ Financial Information and Deposits Distribution System - Annually processes a quarter billion dollars in cash receipts for Public Works.
- ▶ Petty Cash System - Tracts all petty cash in Public Works.
- ▶ Wastewater Rates System - Calculates rates used to bill other cities for processing their wastewater.
- ▶ Wastewater Billing System - Used by the Bureau of Sanitation to bill other cities for processing their wastewater.
- ▶ MerlinWG - MERLIN's ad hoc Whiz Graphics system.

The System Services group is responsible for providing technology services to the Board and its offices. System Services supports the areas of administration, diagnostics, remediation, and ancillary technical services which include: procurement, configuration, deployment, maintenance, and inventory management of computer related equipment and consumables such as network devices, desktop and portable devices, and peripherals; general help desk services for all issues related to desktops, portable and mobile devices, networking, e-mail, City standard software products, enterprise and departmental level applications, and Internet-related technologies; network administration functions including account management, security and insurance of compliance with citywide networking standards; and web development and maintenance of both the Department of Public Works and the Board of Public Works websites.

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## PROJECT RESTORE

Project Restore is a public-private partnership and nonprofit organization, which works to preserve and protect historic City of Los Angeles buildings, monuments and public spaces that define our community's rich cultural heritage. Past projects completed include the Main Street Demonstration project and the restoration of the Board of Public Works Session Room (Los Angeles City Hall), the Seismic Retrofit and Restoration of Los Angeles City Hall, the Seismic Retrofit and Restoration of the Valley Municipal (Van Nuys) City Hall, Watts Towers, and the Restoration of the Frank Lloyd Wright designed Hollyhock House Phase III (completed in 2015).



*Project Restore oversaw a major restoration of Hollyhock House that was completed in February 2015 with significant contributions from the City of Los Angeles and the Barnsdall Art Park Foundation.*

The Hollyhock House project has won awards from the Engineering News Record, American Society of Civil Engineers, Los Angeles Conservancy, Los Angeles Business Council, American Institute of Architects, and the California Preservation Foundation (including a rare Trustees Award for Excellence). In addition, the Hollyhock House has been nominated to become a World Heritage site by the United States and the United Nations. We are currently working on the phase IV restoration of the Hollyhock House (Motor Court and Residence A) and the restoration of the decorative paint, metal, stone, and woodwork in Los Angeles City Hall.

# BUREAU OF CONTRACT ADMINISTRATION

The Bureau of Contract Administration (BCA) is the City's lead contract compliance agency that enforces governing laws on City contracts and on public works construction projects. The Bureau protects the City and ensures the delivery of quality construction work. As an independent quality control agency, BCA's dedicated construction inspectors and compliance officers maintain a transparent and consistent contracting environment that secures economic development opportunities for new jobs and businesses while protecting taxpayer funds and the public interest.

Through key programs and major initiatives in FY 2014-15, the accomplishments for the Bureau of Contract Administration are reflective of the Bureau's motto of "**Quality - Opportunity - Compliance.**"

## PROVIDING **QUALITY** CONSTRUCTION

**SIDEWALK REPAIRS:** Under the Sidewalk Repair Program, 36,628 linear feet of sidewalk of varying widths was repaired and work will continue in an effort to rehabilitate the City's sidewalks.

**SEWER REHABILITATION:** 30 miles of aging sewer pipe were rehabilitated and/or replaced. The Emergency Sewer Repair Program along with the Super Expedited Wastewater Emergency Rehabilitation for Sewers Program responded to 543 incidents to minimize or prevent public and environmental exposure to sewer overflows.

**SPECIAL PERMITS:** The Bureau conducted 39,086 permit inspections within one day of request for permits issued to individuals and/or companies for private development encroaching into the right of way, utility work, excavations, sewer work, and lateral support to ensure that the right of way and infrastructure were properly restored.



*The Bureau of Contract Administration maintains a transparent and consistent contracting environment that delivers quality work in compliance with governing laws while encouraging an environment that promotes individual and business opportunities.*

## PROVIDING CONTRACTING **OPPORTUNITIES**

**LOCAL BUSINESS ENTERPRISES:** A total of \$107,026,051 was awarded to local businesses in 14 construction contract awards, providing local businesses with a competitive advantage and supporting efforts to reinvest the City's contracting dollars back into the local economy.

**CITY'S DBE/ACDBE/MBE/WBE AND SLBE CERTIFICATION PROGRAMS:** The Bureau participated in 19 outreach events educating a total of 735 constituents regarding the City's certification program and contracting opportunities.

**CONTRACTOR PAYMENTS:** 1,953 construction contract monthly progress payments totaling \$291,664,014 were processed and forwarded for completion in an average of 1.4 days after receipt from the field inspector. This exceeded the BCA goal of three days in our continuing effort to preserve a financial stimulus focus that benefits contractors at all levels, contractor employees and the local economy.

**LOCAL HIRE:** Out of the 21 Project Labor Agreement projects valued at \$468,125,607, a total of \$5,497,860 was reinvested back into the City's economy through wages and benefits to the local residents.

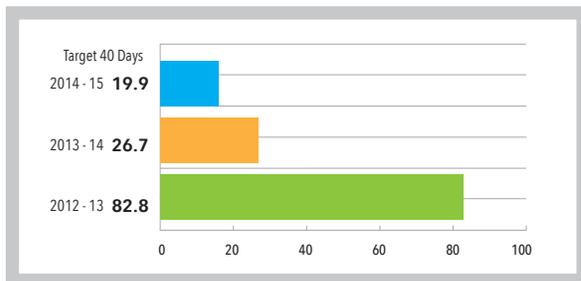
**ENSURING CONTRACT COMPLIANCE**

**DEPARTMENT OF PUBLIC WORKS PROJECT LABOR AGREEMENT (PLA):** In response to the requirement to hire 30% local residents, 10% disadvantaged workers and 50% of apprentices who are local residents, public works construction contractors complied by hiring 42% local residents, 20% disadvantaged workers and 66% of apprentices who are local residents.

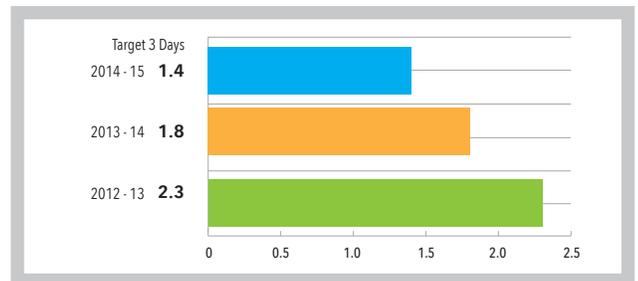
**LABOR COMPLIANCE:** The Bureau collected \$1,283,647.85 in wage restitution for 316 workers from contractors who failed to comply with the proper payment of prevailing labor wages on City construction contracts.

**LIVING WAGE ORDINANCE:** Contractors who violated the Living Wage Ordinance paid a total of \$186,363 in restitutions to employees of contractors that provide services or lease property from the City.

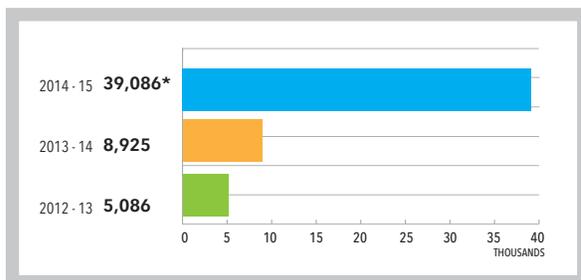
AVERAGE NUMBER OF DAYS TO PROCESS BUSINESS INCLUSION REVIEWS



AVERAGE NUMBER OF DAYS FOR PAYMENTS TO BE PROCESSED AND FORWARDED

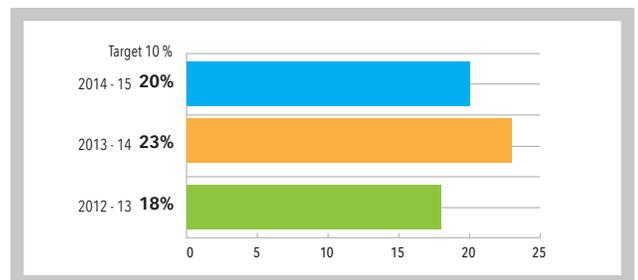


NUMBER OF PRIVATE DEVELOPMENT INSPECTIONS



\*This metric was changed in FY 14-15 from number of permits issued to number of inspection requests received.

PLA CONSTRUCTION HOURS - DISADVANTAGED HIRE PERCENT



## BCA BY THE NUMBERS

164,473  
HOURS

LOCAL JOBS CREATED

79,582  
HOURS

DISADVANTAGED WORKERS HIRED

55,256  
HOURS

LOCAL APPRENTICE PROGRAM

\$1,283,647

COLLECTED IN WAGE RESTITUTION  
FOR 316 WORKERS

\$186,363

RESTITUTION TO UNDERPAID WORKERS

30 Miles

REHABILITATED SEWERS

39,086

SPECIAL PERMITS INSPECTED  
ON PRIVATE DEVELOPMENT, UTILITY AND  
SEWER CONSTRUCTION

543

EMERGENCY SEWER REPAIRS

36,628

LINEAR FEET OF SIDEWALK REPAIRED

\$5,497,806

REINVESTED TO LOS ANGELES  
RESIDENTS FOR 21 PROJECTS

\$107,026,051

LBE'S VERIFIED IN CONSTRUCTION  
CONTRACT FOR 14 AWARDS

735 CONSTITUENTS  
EDUCATED

19 OUTREACH  
EVENTS

1,953  
PROGRESS PAYMENTS

VALUE OF PROGRESS PAYMENTS  
IS \$291,664,014

# BUREAU OF ENGINEERING

The Bureau of Engineering (BOE) is the City's lead agency for the planning, design and construction management of public buildings, infrastructure and open space projects. Engineering's infrastructure projects include police and fire stations, recreational and cultural facilities, sidewalk repairs, bridges, and street and transit projects. Engineering also manages construction and design of stormwater and wastewater systems projects. Open space projects include the development of parks, landslide repairs and the restoration of wetlands. In addition, Engineering is a leader in the revitalization of the Los Angeles River. Engineering also manages permitting for construction in the public right of way, as well as the City's state of the art online mapping system, NavigateLA, which was developed in-house. The Bureau of Engineering's projects are nationally recognized in the areas of environmental sustainability and design and fully support the City's goals of creating a prosperous, livable and safe city for all residents and businesses.

## KEY MILESTONES

- ▶ Number of Projects Awarded - 145
- ▶ Number of Projects Completed - 147
- ▶ Revenues Collected - \$ 31.3 Million
- ▶ 3.71 miles of L.A. River access added
- ▶ Prop O, Wastewater Collection and Treatment Plant projects completed - 41
- ▶ 97.6% of A Permits completed in 60 minutes or less
- ▶ 94.5% of S Permits completed in 60 minutes or less
- ▶ Plan checked 727 new B Permits and 81.3% were done within 45 days

## KEY PROJECTS

**WILSHIRE BUS RAPID TRANSIT PROJECT:** The 16.5 lane mile project included the reconstruction of the four middle lanes of Wilshire Blvd. from Western Ave. to San Vicente Blvd., the widening of the north and south side of Wilshire Blvd. from Barry Ave. to Barrington Ave., the addition of an eastbound traffic lane from Federal Ave. to Barrington Ave. and conversion of the east and westbound curb lanes of Wilshire Blvd. from Federal Ave. to Barrington Ave. to peak hour bus only lanes. The project total was \$237 million and was completed in June 2015. The project is located in CDs 4, 5, 10, and 11.



*The rendering above is of the new Sixth Street Viaduct which is scheduled for completion in 2019. The Sixth Street Viaduct Replacement Project is the largest bridge improvement project in the history of Los Angeles. With funding from the Federal Highway Transportation Administration and California Department of Transportation, the \$449 million project is being led by the Bureau of Engineering.*

## **HOLLYHOCK HOUSE RESTORATION PROJECT:**

At the start of the restoration project, the Hollyhock House had suffered decades of extensive damage from seismic events, soil settlement and water intrusion. Numerous repairs and modifications were also indifferent to Frank Lloyd Wright's original design. Restorations included seismic retrofits for structural and seismic stabilization, installation of water protection and drainage systems to the house, and at the site for mitigation of damage due to water intrusion, a complete re-construction of the living room porch to its 1921 design, and the restoration of the exterior and interior elements including resurfacing facades, terraces, fountains, windows, flooring, and landscaping. Construction began in

February 2011 to restore the 8,000 square foot residence to the original 1921 design. The project was completed in 2015 and the total project cost was \$1.6 million.

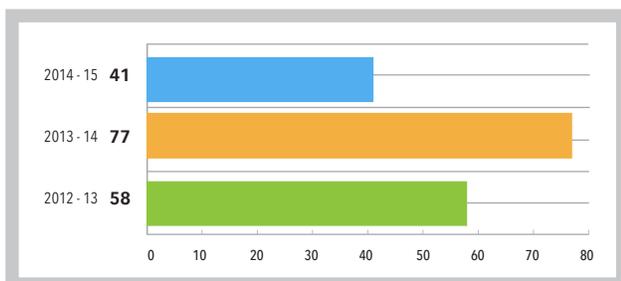
**HILLCREST DRIVE LANDSLIDE REPAIR PROJECT:** The Hillcrest Drive Landslide Repair included removing and disposing of landslide debris, grading of the slope and installing concrete terrace drains to control runoff. This project was funded by gas tax funds. This project cost \$174 million and is located in CD 4.

**LA RIVER BIKEWAY BETWEEN WINNETKA AVENUE AND MASON AVENUE:** The Los Angeles River Bikeway Project between Winnetka Ave. and Mason Ave. is the third and final phase of a two mile bikepath in the San Fernando Valley. At half a mile long, the project consists of underpasses at the Winnetka Ave. and Vanowen St. Bridges, a bioswale, vegetation for the drainage and treatment of stormwater, Loffelstein retaining walls, solar-powered LED lighting, habitat sensitive landscaping to attract native wildlife, interpretive signage and decorative pavement markings, and site amenities such as benches, fountains, bike racks, and exercise equipment. The project was funded through grants received from Proposition 50 and MTA and cost \$6.8 million.

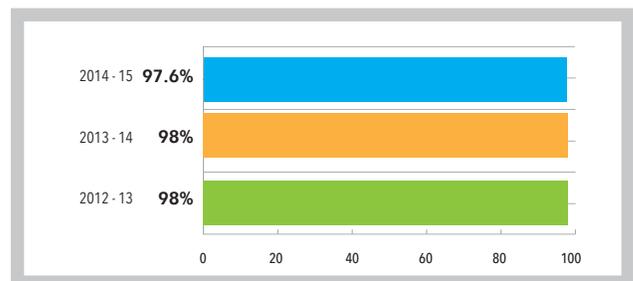
**NORTH VALLEY FIRE STATION NO. 7:** The new fire station facility has combined safety, functionality and green space in 16,000 square feet. The station combines craftsman style residential elements, while reflecting the municipal nature of the facility. The interior design and layout of Fire Station 7 incorporates the most current technological advancements resulting in improved operating efficiency over the older stations. The station has three heavy apparatus bays, designed so that the 55-foot long hook and ladder truck enters from the back directly into the bay and three light apparatus bays. The station provides working, living and sleeping spaces as well as restrooms, lockers, showers, fitness and training functions, and accommodates 16 LAFD personnel per shift. Sustainability was also a priority, saving 50% in water and energy usage through means such as water efficient irrigation, water efficient fixtures in restrooms and stormwater reclamation. Additionally, 19,000 sq. feet of water efficient plants, 46 new trees, a 'Cool Roof' to reduce solar heat gain, and energy efficient lighting, heating and cooling. The station finished construction May 2015 and had a total project budget of \$12.9 million.

**CENTRAL OUTFALL SEWER REHABILITATION - MARKET STREET TO SLAUSON AVENUE:** This project rehabilitated 13,182 feet of a 60-inch by 73-inch oval brick sewer that had originally been constructed in 1904, predating much of the current development in this area. The project presented some challenges as the alignment did not follow the public right of way. The sewer easement traverses a number of private properties, underneath residential and commercial buildings, and crosses through another city. The sewer was renewed by casting in place a PVC liner system that restored the structural integrity of the sewer and extended the service life of the sewer for another century. The construction was completed on schedule and below budget. The total project cost was \$13,549,335.

NUMBER OF COMPLETED CLEAN WATER CAPITAL PROJECTS



PERCENTAGE OF A-PERMITS IN UNDER 60 MINUTES



BOE BY THE NUMBERS

145 NEW PROJECTS AWARDED

147 PROJECTS COMPLETED

\$31.3 million REVENUES COLLECTED

94.5% S PERMITS COMPLETED IN 60 MINUTES OR LESS

97.6% A PERMITS COMPLETED IN 60 MINUTES OR LESS

41 PROP O, WASTEWATER COLLECTION AND TREATMENT PLANT PROJECTS COMPLETED

3.71 MILES OF RIVER ACCESS ADDED

727 PLAN CHECKED NEW B PERMITS AND 81.3% WERE DONE WITHIN 45 DAYS

# BUREAU OF SANITATION

The Bureau of Sanitation (BOS) administers the City's Clean Water, Solid Resources and Watershed Protection programs with the mission to protect public health and the environment. BOS is responsible for collecting, cleaning, and recycling solid and liquid waste generated by more than four million residential, commercial, and industrial customers. The Bureau is recognized as a national leader in environmental services on the topics of water quality, solid resource management, pollution abatement in urban and stormwater runoff, climate change and adaptation, air quality improvement, brownfields remediation, renewable energy and fuels, and sustainable practices.

## CLEAN WATER PROGRAM

**WASTEWATER COLLECTION SYSTEM:** More than 6,700 miles of sewers were maintained and repaired to serve more than four million residents and business customers in the City and 29 contract cities and agencies. Nearly 7,000 miles of sewer pipes were cleaned to reduce spills and odors, with 8,653 pipes chemically treated to decrease blockages.

**SECONDARY SEWER RENEWAL PROGRAM:** More than 450 miles of damaged and substandard sewer pipes less than 15 inches in diameter were repaired or replaced to prevent sewer failures and sewage backups throughout the city. Approximately 6,000 miles of pipes were assessed by Closed Circuit TV to ensure the proper flow of sewage.

**WATER RECLAMATION PLANTS:** An average of 326 million gallons of wastewater was cleaned and treated every day with 30% recycled from the City's four plants. The recycled water was beneficially reused for industrial purposes, irrigation, power generation, and well injection to prevent seawater intrusion into groundwater.

**ADVANCED WATER PURIFICATION FACILITY EXPANSION AT TERMINAL ISLAND:** Six million gallons of recycled water capacity will be doubled to 12 million gallons per day through the facility expansion project scheduled to be completed by 2016. The increase in production will reduce potable water use equivalent to water used by 13,000 households.

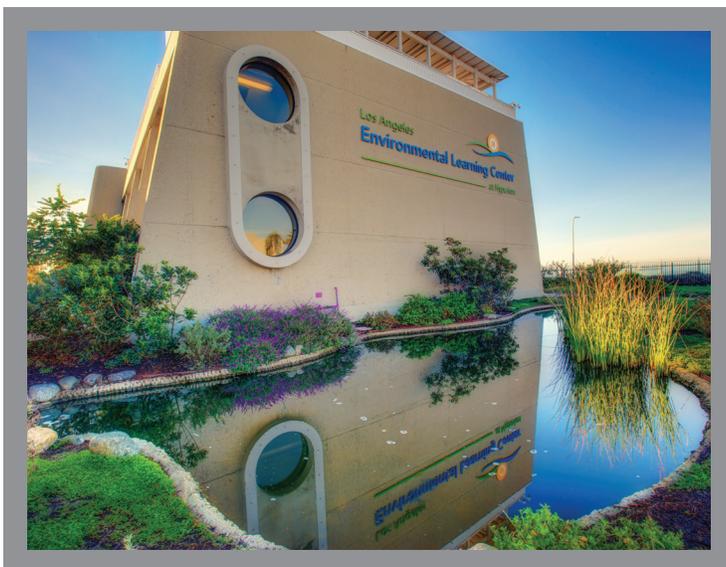
**BIOSOLIDS PROGRAM:** More than 240,000 tons of biosolids were produced and beneficially reused in land applications, compost production and deep-well injection for a renewable energy pilot program. The pilot converts biosolids into a clean renewable energy and reduces greenhouse gas emissions that contribute to climate change.

## SOLID RESOURCES PROGRAM

**SOLID RESOURCES PROGRAM:** More than 10 million tons of solid waste were generated in the City from residential, commercial and industrial sources. 76.4% of the solid waste was recycled and diverted from landfill to reduce landfill gases made of approximately 50% methane and 50% carbon dioxide.

## RESIDENTIAL CURBSIDE SOLID WASTE

**COLLECTION SERVICES:** 750,000 households comprised of 530,000 single family and 220,000 small multifamily units received collection services that consisted of blue bins for recyclables, green bins for yard trimmings and black bins for residual trash. Residences with horses received brown bins for manure collection.



The Bureau of Sanitation created the Los Angeles Environmental Learning Center at Hyperion as a catalyst for behavior change by inspiring future generations of Angelenos to protect public health and the environment through environmental stewardship and sustainable practices.

**YARD TRIMMINGS PROGRAM:** More than 72,000 tons of compost and mulch were produced and given away at no cost to residents and businesses for gardens and landscapes at 11 giveaway locations.

**BULKY ITEM COLLECTION SERVICES:** 750,000 households and more than 600,000 multifamily units (buildings with five or more units) received unlimited pickups of furniture and appliances.

**S.A.F.E. (SOLVENTS, AUTOMOTIVE, FLAMMABLES, ELECTRONICS) CENTERS:** More than seven million pounds of household hazardous, electronic and pharmaceutical waste were collected through community participation and public-private partnerships. Seven collection centers were opened on the weekends and special local collection events were held.

**ZERO WASTE L.A. COMMERCIAL & MULTIFAMILY FRANCHISE SYSTEM:** Fifteen proposals were received through an open competitive bidding process from private waste haulers to deliver solid waste management for privately serviced commercial and large multifamily buildings. Designed to increase the City's recycling rate from 76.4% to 90% by 2025, the program requires clean air collection vehicles and standardized quality services.

**WATERSHED PROTECTION PROGRAM**

**WATERSHED PROTECTION:** Monitored City waterways such as rivers, lakes, and beaches to determine actions to maintain and improve the overall condition of water resources in the city. The program addresses pollution in urban and stormwater runoff as well as watershed management through public education, multidisciplinary sciences, and cleanup operations.

**CATCH BASIN PROGRAM:** More than 73,000 catch basins were cleaned to prevent street and sidewalk flooding during wet weather events. More than 2,000 tons of street and sidewalk litter and debris that washed into catch basins were removed and landfilled.

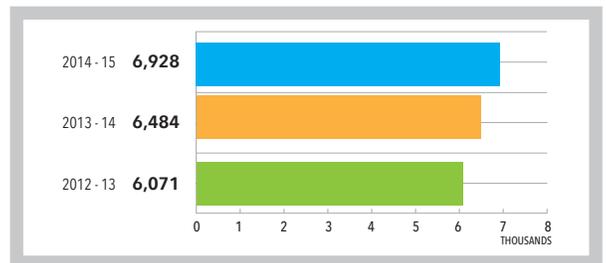
**MONITORING PROGRAM:** More than 81,000 samples of water were collected from the City's four treatment plants and environment. More than 346,000 tests for metals, organics, toxicity, and other indicators of treatment system performance were conducted. 31,000 inspections of industries and 16,000 samples of industrial wastewater were collected to determine environmental compliance.

**HEALTHY STREETS CLEANUP OPERATIONS:** In partnership with the L.A. Fire Department, L.A. Police Department and Street Services, and with the support of L.A. Homeless Services Authority, L.A. County Department of Mental Health, Central City East Association, Chrysalis, and elected offices, BOS coordinated Operation Healthy Streets to comprehensively clean sidewalks, streets and remove hazardous waste that posed public health risks in a 10 block area of Skid Row. Multiagency operations were also conducted to clean targeted city alleys, underpasses, pedestrian tunnels, sidewalks, and roadside areas to remove abandoned waste.

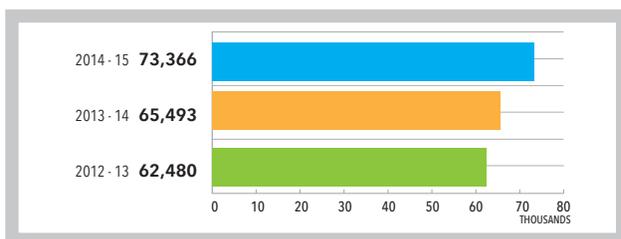
**BULKY ITEM PICKUP BY NEXT COLLECTION DAY**



**MILES OF SEWERS CLEANED**



**NUMBER OF CATCH BASINS CLEANED**



## BOS BY THE NUMBERS

97.5 million

GALLONS PER DAY OF RECLAIMED WATER

76.4%

DIVERSION RATE OF SOLID WASTE

7.4 million

POUNDS OF HAZARDOUS WASTE  
COLLECTED AT S.A.F.E. CENTERS

577  
MILES

OF SEWERS CLEANED PER MONTH

6,148

CATCH BASINS CLEANED PER MONTH

3.65  
DRY

BEACH WATER QUALITY  
GPA ON A 0.00 TO 4.00  
SCALE

1.56  
WET

95%

BULKY ITEM PICKUPS COMPLETED BY  
THE NEXT COLLECTION DAY

94%

INDUSTRIAL WASTE DISCHARGE PERMIT  
RELATED COMPLIANCE

3,565

SEWER SERVICE CHARGE  
CASES CLOSED

# BUREAU OF STREET LIGHTING

The Bureau of Street Lighting (BSL) is responsible for the design, construction, operation, maintenance, and repair of the street lighting system within the City of Los Angeles. There are approximately 215,000 streetlights consisting of more than 400 designs, that provide illumination for two-thirds of the city. All street lighting installed is designed to provide visibility and safety for the public as well as to reduce energy consumption, sky glow and glare. The City's street lighting system has received national acclaim for leading the way in the deployment of energy efficient LED fixtures citywide.

**LED STREETLIGHT CONVERSION:** The City of Los Angeles has earned a national and international reputation for this comprehensive LED light conversion program. In FY 2009-10, the City embarked on the conversion of 154,000 streetlights to LED over a five year period and as of June 2014, the conversion was completed. The LED program has now started converting the decorative streetlights in the City as of FY 2014-15 with Phase Two. These streetlights are among the group of the oldest systems, and include the largest variations in style. This has challenged the industry to bring the LED development into larger lamp models with great flexibility to adapt to the large variation of construction methods.

**MAINTENANCE:** The City of Los Angeles has the second largest street lighting system in the nation with 215,000 streetlights and over 400 different designs that include modern, decorative and tunnel street lighting systems. These systems have various electrical systems from solar, and high voltage to low voltage. In order to maintain a system of this magnitude the Bureau of Street Lighting has a Field Operations Division of over

100 employees in addition to design personnel. The responsibilities for maintenance include repair of outages, repair in response to vandalism and copper wire theft, replacements of outdated systems, pole painting, and response to knocked down streetlights.

In FY 2014-15, the Bureau repaired 44,021 streetlights, reinstalled wires at 1,919 streetlights locations and installed 6,059 lockable vandal resistant pullbox lids. Overall the Bureau maintains an average of 99% of streetlights operational throughout the city and responds to single light repairs within five business days and major streetlight repairs within 10 business days.

**PRIVATE DEVELOPMENT ELECTRONIC PLAN CHECK:** The Bureau of Street Lighting has implemented an electronic plan check service for private developers who are required to install

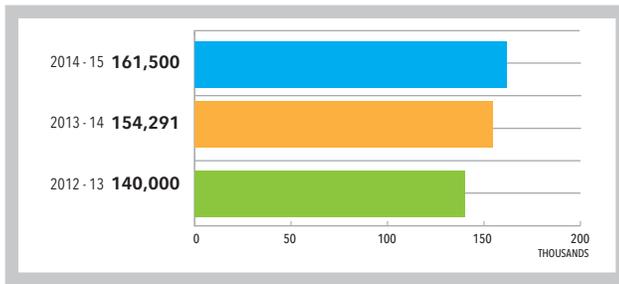
*The Bureau of Street Lighting introduced SmartPole streetlights, equipped with energy-efficient LED lighting and 4G LTE wireless technology. Six hundred of these innovative streetlights will be installed across Los Angeles over the next five years.*



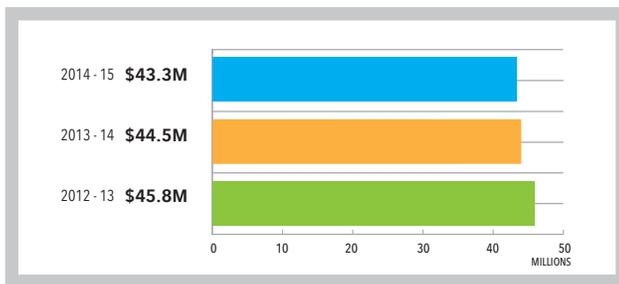
streetlights as part of their planning conditions and need to go through the B Permit process. Typically, developers have three plan reviews completed, requiring them to make trips to the Public Works Building for drop offs and pick up of each of these plans. The Bureau has created the ability to submit the plans electronically, and any comments or corrections needed are added electronically to be sent back to the developer. This all happens without requiring numerous trips to the downtown area, and improves efficiency for the developers.

In FY 2014-15, 54% of our private development plans were completed electronically and we continue to encourage our developers and engineers to use this process.

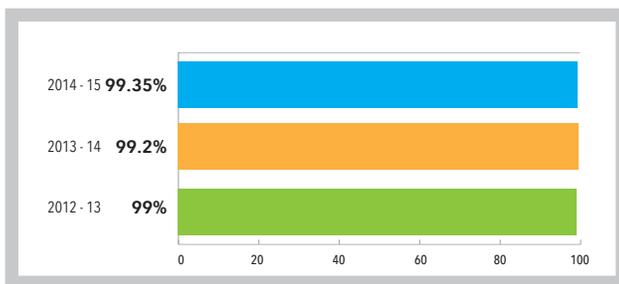
**NUMBER OF STREETLIGHTS CONVERTED TO LED**



**STREET LIGHTING MAINTENANCE ASSESSMENT FUND REVENUE IN MILLIONS**



**NUMBER OF STREETLIGHTS OPERATING**



BSL BY THE NUMBERS

7,577

LED UNITS CONVERTED

61,000

METRIC TONS OF CO2 EMISSIONS REDUCED (LED PROGRAM TOTAL)

1,709

HIGH VOLTAGE UNITS CONVERTED TO LOW VOLTAGE

6,046

PULLBOX LIDS REPLACED TO PREVENT WIRE THEFT

3

DAYS AVERAGE

SINGLE LIGHT REPAIRS COMPLETED WITHIN 5 BUSINESS DAYS

6

DAYS AVERAGE

MAJOR STREETLIGHT REPAIRS COMPLETED WITHIN 10 BUSINESS DAYS

99.35%

LIGHTS OPERATING

952

LIGHT BANNER PERMITS APPROVED

2,056

NEW STREETLIGHTS INSTALLED

54%

ELECTRONIC PLANS CHECKS PROCESSED

3

FIRST TIME STREETLIGHTS TO INCLUDE CO-LOCATED CELL TECHNOLOGY

2

FIRST TIME STREETLIGHTS TO FEATURE ELECTRIC VEHICLE CHARGING STATIONS

17%

STREETLIGHT REPAIR REQUESTS REPORTED THROUGH THE BUREAU'S MOBILE APPLICATION

27

POSITIONS FILLED USING HIRING HALL STAFFING

# BUREAU OF STREET SERVICES

The Bureau of Street Services (BSS) performs a wide range of construction, maintenance and enforcement functions in the largest municipal street system in the nation. The Bureau's four core programs are: Pavement Preservation Program, which maintains the road surface; Urban Forestry Program, which maintains trees and landscaping in the public right of way; Motor Sweeping; and Enforcement of over 100 municipal and state codes that protect neighborhood quality of life.

In the second year of Mayor Garcetti's administration, the Bureau of Street Services completed a historic high of 2,400 lane-miles of pavement preservation, continued an expanded program of proactive tree trimming, enhanced maintenance along the Mayor's Great Streets corridors, and obtained new funding to reconstruct sidewalks in front of city parks, libraries and fire stations. All of these efforts are aligned with Mayor Garcetti's "Back to Basics" approach of maintaining the City's infrastructure and providing responsive customer service.

## KEY MILESTONES

**PAVEMENT PRESERVATION PROGRAM:** BSS crews completed an all-time high of 2,400 lane miles of resurfacing and slurry seal projects across the city. This quantity of pavement preservation enables BSS to keep the average pavement condition of Los Angeles streets at a 62 rating (Pavement Condition Index). Detailed statistical information on the pavement condition is contained in the 2015 "State of the Streets Report" which is downloadable at [bss.lacity.org](http://bss.lacity.org).

**TREE TRIMMING:** BSS was able to continue the proactive tree trimming program at the enhanced level of \$4 million per year in FY 2014-15, up from \$500,000 in FY 2012-13. Proactive tree trimming is generally performed by contractors overseen by BSS Urban Forestry staff, occasionally supplemented by City crews for short lead time projects.

In keeping with Mayor Garcetti's "Back to Basics" agenda, BSS achieved its service goal of responding to emergency tree related service requests within two working days during non-storm periods.

**GREAT STREETS:** In FY 2014-15, BSS began a special maintenance program along the 15 walkable corridors designated as the Mayor's Great Streets. After a parking protected bike lane was



*The Bureau of Street Services maintains all improved streets and alleys in a network comprised of 6,500 centerline miles of streets and 800 miles of alleys - the largest municipal street system in the nation.*

installed on Reseda Blvd., BSS acquired a mini-sweeper and began weekly sweeping of the narrow cycle track to ensure a smooth ride for cyclists.

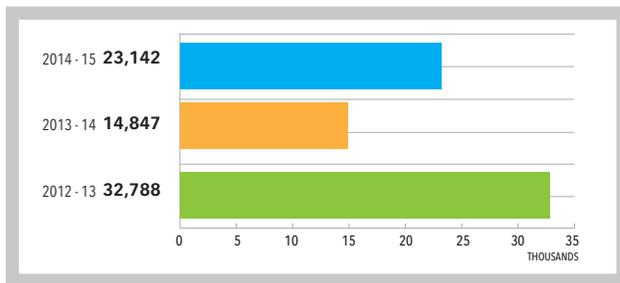
**POTHOLE REPAIR:** To support Mayor Garcetti's focus on improved customer service, BSS continued its commitment to respond to street pothole service requests within an average of three working days during non-storm periods. Across all roadway and sidewalk repair efforts, BSS made more than one million square feet of small asphalt repairs in FY 2014-15.

**NEIGHBORHOOD COUNCIL BLITZ:** Completing its second year in June 2015, the Neighborhood Council Initiative enabled each of the 97 Neighborhood Councils to select locations for two full days of small asphalt repairs to roadways and sidewalks.

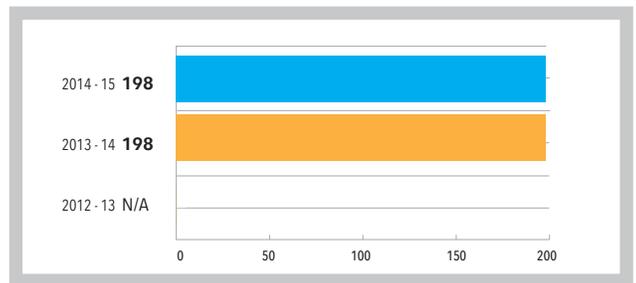
**WALKABLE NEIGHBORHOODS:** Delivering on the longstanding BSS commitment to accessibility, BSS crews installed approximately 1,000 pedestrian curb ramps at intersections throughout the city. During the FY 2015-16 budget process, BSS received funding for two new concrete crews to reconstruct sidewalks in front of city facilities including parks, libraries and fire stations. Work on this new program commenced in July 2015.

**CUSTOMER SERVICE:** In addition to the 311 call center, BSS now takes service requests via social media and operates a special @BSSHelpDesk Twitter account to resolve streetscape issues identified by Twitter users. Service requests can also be initiated using the MyLA311 smartphone app available on the Apple App Store and Google Play.

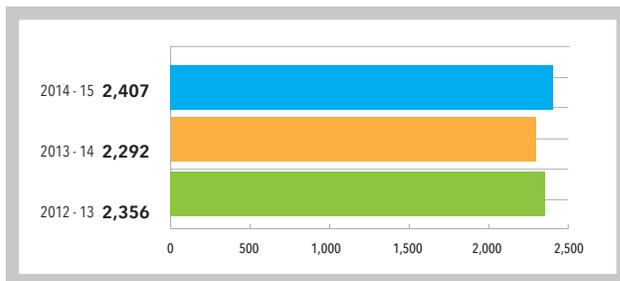
TREES TRIMMED BY CONTRACTED FORCES



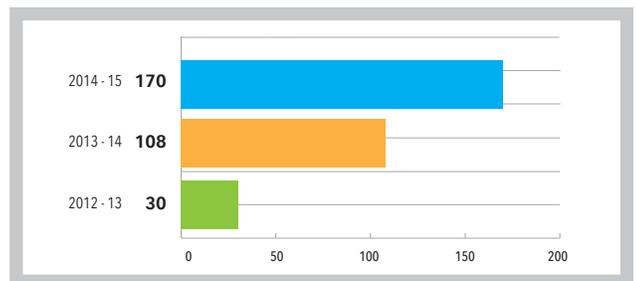
NEIGHBORHOOD COUNCIL BLITZ: NC'S SERVED



PAVEMENT PRESERVATION TOTAL LANE MILES



CONCRETE BUS LANDINGS INSTALLED



## BSS BY THE NUMBERS

855

RESURFACING LANE MILES

1,545

SLURRY SEAL LANE MILES

2,407

PAVEMENT PRESERVATION LANE MILES

1,050,411  
SQUARE FEET

SMALL ASPHALT REPAIRS

198

NEIGHBORHOOD COUNCILS BLITZ  
NC'S SERVED

1.7  
AVERAGE

STREET POTHOLE TURNAROUND TIME  
WORKING DAYS FOR INITIAL RESPONSE

0.9  
AVERAGE

TREE EMERGENCIES "LIMB DOWN"  
WORKING DAYS FOR INITIAL RESPONSE

23,142

TREES TRIMMED BY CONTRACTED FORCES

93.4%

STREET SWEEPING: PERCENT OF POSTED  
ROUTES COMPLETED

828

PEDESTRIAN ACCESS RAMPS  
INSTALLED - MEASURE R FUNDED ONLY

1,034

PEDESTRIAN ACCESS RAMPS  
INSTALLED - ALL FUNDING SOURCES

101

CONCRETE BUS PADS INSTALLED

170

CONCRETE BUS LANDINGS INSTALLED

# ADOPTED BUDGET FISCAL YEAR 2014-2015

SOURCES OF FUNDING	BOARD OF PUBLIC WORKS	CONTRACT ADMINISTRATION
General Fund	\$10,565,765	\$19,629,213
Solid Waste Resources Revenue Fund	332,739	-
Traffic Safety Fund	-	-
Special Gas Tax Street Improvement Fund	301,260	607,111
Stormwater Pollution Abatement Fund	56,610	203,685
Community Development Trust Fund	56,840	-
Mobile Source Air Pollution Reduction Fund	-	-
Sewer Capital Fund	1,007,672	7,399,143
Sewer Operation & Maintenance Fund	1,751,836	-
Street Lighting Maintenance Assessment Fund	279,435	149,013
Arts and Cultural Facilities and Services Fund	64,804	-
Prop A Local Transit Fund	-	92,674
Prop C Anti-Gridlock Transit Fund	139,011	2,405,612
Bus Bench Advertising Program Fund	-	-
Los Angeles Regional Agency	-	-
Street Banners Trust Fund	-	-
Used Oil Collection Fund	-	-
Citywide Recycling Trust Fund	101,572	-
Landfill Maintenance Special Fund	-	-
Household Hazardous Waste Fund	-	-
Building and Safety Enterprise Fund	-	-
Street Damage Restoration Fee Fund	-	-
Measure R Local Return	-	-
Central Recycling Transfer Station Fund	-	-
Multifamily Bulky Item Special Fund	-	-
Environmental Affairs Trust Fund	-	-
<b>TOTAL FUNDS</b>	<b>\$14,657,544</b>	<b>\$30,486,451</b>

ENGINEERING	SANITATION	STREET LIGHTING	STREET SERVICES	TOTALS
\$25,909,354	\$166,067,950	\$ -	\$36,840,345	\$259,012,627
-	-	-	-	332,739
-	-	-	1,787,180	1,787,180
4,291,450	-	1,290,074	88,765,634	95,255,529
2,626,598	15,726,153	-	5,581,562	24,194,608
-	-	-	-	56,840
112,996	-	-	-	112,996
35,398,862	6,244,386	180,286	-	50,230,349
-	217,417,476	-	-	219,169,312
65,224	-	23,319,394	-	23,813,066
-	-	-	-	64,804
-	-	-	2,351,477	2,444,151
5,145,937	-	1,629,700	5,211,796	14,532,056
-	-	-	164,188	164,188
-	88,632	-	-	88,632
-	-	90,243	-	90,243
-	536,188	-	-	536,188
-	7,091,574	-	-	7,193,146
-	4,839,748	-	-	4,839,748
-	2,847,474	-	-	2,847,474
20,000	-	-	-	20,000
-	-	-	4,455,434	4,455,434
250,000	-	-	19,772,452	20,022,452
-	413,900	-	-	413,900
-	2,977,703	-	-	2,977,703
-	370,898	-	-	370,898
<b>\$73,820,421</b>	<b>\$424,622,082</b>	<b>\$26,509,697</b>	<b>\$164,930,068</b>	<b>\$735,026,263</b>

# PROGRAM COST\* BY BUREAU FISCAL YEAR 2014-2015

## BOARD OFFICES

Office of Community Beautification	\$10,217,494
Project Restore	135,099
Office of Accounting	4,878,103
Financial Systems and Systems Services	437,679
Board of Public Works and Board Secretariat	1,718,767
<b>Subtotal*</b>	<b>\$17,387,142</b>

## CONTRACT ADMINISTRATION

Construction Inspection	\$24,606,872
Contract Compliance	2,635,616
General Administration and Support	1,863,236
<b>Subtotal*</b>	<b>\$29,105,724</b>

## ENGINEERING

Public Building and Open Spaces	\$19,498,211
Clean Water Infrastructure	54,334,420
Development Services and Permits	14,503,900
Mobility	18,136,342
General Administration and Support	11,221,442
<b>Subtotal*</b>	<b>\$117,694,315</b>

## SANITATION

Watershed Protection	\$15,878,103
Clean Water	200,120,435
Solid Resources	170,269,832
General Administration and Support	Costs are included in each program.
<b>Subtotal*</b>	<b>\$386,268,370</b>

**STREET LIGHTING**

Design and Construction	\$9,751,055
System Operation, Maintenance, and Repair	12,818,656
Street Lighting Assessment	728,891
General Administration and Support	2,295,039
<b>Subtotal*</b>	<b>\$25,593,641</b>

**STREET SERVICES**

Street Resurfacing (Pavement Preservation)	\$113,770,364
Maintaining Streets	12,018,751
Street Cleaning	8,223,293
Street Tree and Parkway Maintenance	10,452,787
Street Improvement	13,048,426
Weed Abatement, Brush, and Debris Removal	1,287,925
Investigation and Enforcement	3,081,778
General Administration and Support	3,059,019
<b>Subtotal*</b>	<b>\$164,942,343</b>

**GRAND TOTAL\*****\$740,991,535**

\*Actual Program Costs includes encumbrances, interim appropriations, and re-appropriations, and direct appropriations for expenses and equipment from special funds.

## **CITY OF LOS ANGELES**

Eric Garcetti, Mayor

Mike Feuer, City Attorney

Ron Galperin, City Controller

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## **BOARD OF PUBLIC WORKS**

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Monica Rodriguez, Vice President

Heather Marie Repenning, President Pro Tempore

Michael R. Davis, Commissioner

Joel F. Jacinto, Commissioner

## **BUREAUS**

### **Contract Administration**

John L. Reamer, Jr., Inspector of Public Works

### **Engineering**

Gary Lee Moore, P.E., City Engineer

### **Sanitation**

Enrique C. Zaldivar, P.E., Director

### **Street Lighting**

Ed Ebrahimian, Director

### **Street Services**

Nazario Saucedo, Director

## **OFFICES OF THE BOARD OF PUBLIC WORKS**

### **Executive Officer**

Fernando Campos

### **Board Secretariat**

Office of Accounting

Office of Community Beautification

Offices of Financial Systems and

System Services

Project Restore



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